

International
Melges 24
Class Association
(IM24CA)

2019, 2020 Financials

And

2021 Plan





IM24CA FINANCIAL SUMMARY

FINANCIAL SUMMARY

- Class affiliations were down 29% of 74 members; the Americas were down 30 or 27.8% and Europe was down 44 or 32.6%; Australia's numbers stayed constant
- Sail Label sales were down 75% or 393 compared to 2019; however, we did see 150 sail labels sold in November and December of 2019 presumably in preparation for the early May 2020 Worlds
- Due to the large increase in sail label sales, 2019 ended with a large profit; this was fortunate after two years, 2017 and 2018 of losses, and gave us a cushion to begin 2020 and face the pandemic



Country	2016	2017	2018	2019	2020	Assoc
Australia	14	2	13	10	10	0
Austria	7	7	5	6	8	0
Canada	24	20	23	12	12	3
Chile	16	14	0	0	0	0
Czech Republic	3	1	1	0	0	0
Denmark	17	15	14	15	14	0
Estonia (includes 1 Lithuania)	4	2	4	4	1	0
Finland	7	9	1	0	0	0
France	4	0	1	2	0	0
Germany	36	30	19	17	18	5
Hungary	12	11	11	12	7	0
Italy (includes 1 Russia)	12	24	21	28	21	3
Netherlands	1	1	0	0	0	0
Norway	21	17	33	25	13	20
Slovenia (includes 1 Croatia)	4	5	3	3	2	1
Spain	14	0	0	0	0	0
Sweden	6	12	5	7	0	0
Switzerland	13	3	4	4	2	0
UK (incl 1 Reg and 1 Ass NED)	1	11	11	11	5	2
Ukraine	3	2	1	1	0	0
USA	83	55	68	96	66	5
Total Full Members	302	241	238	253	179	39
Associate Members		102	142	136	39	
Bow Stickers			187	22	0	

Countries without Members during this period: Belgium, Bulgaria, Japan and Turkey



IM24CA MEMBERS BY REGION

IM24CA - Members by Region	2014	2015	2016	2017	2018	2019	2020	Change
Americas	72	82	107	75	91	108	78	-27.8%
Europe	160	174	158	147	134	135	91	-32.6%
Pacific/Asia	19	16	14	2	13	10	10	0.0%
Total	251	272	279	224	238	253	179	-29.2%
Rate of Change		8%	3%	-20%	6%	6%	-29%	
IM24CA - Members as a % of th	e Total							
Americas	29%	30%	38%	33%	38%	43%	44%	
Europe	64%	64%	57%	66%	56%	53%	51%	
Pacific/Asia	8%	6%	5%	1%	5%	4%	6%	



IM24CA SAIL LABELS

Sail Maker	2017	%	2018	%	2019	%	2020	%	Change
North Manufacturing	292	69.2%	290	80.1%	352	67.4%	21	16.3%	-94.0%
Quantum/Durtek	90	21.3%	60	16.6%	158	30.3%	90	69.8%	-43.0%
All Others	40	6.2%	12	6.2%	12	6.2%	18	6.2%	50.0%
Grand Total	422		362		522		129		
Year to Year Change	-15.8%		-14.2%		44.2%		-75.3%		

100 from North and 50 from Durtek in November/December 2019



IM24CA BALANCE SHEET

		12/31/2020	10	/19/2020	12	2/31/2019	12/31/2018		
Assets	PRO	JECTED							
Current Assets									
Accounts receivable									
1500 Accounts Receivable (A/R)	€	-	€	4,135.00	€	1,843.44	€	7,205.00	
Reserve for Bad Debt	€	-	€	-	€	-	€	(5,180.00)	
Total Accounts receivable	€	-	€	4,135.00	€	1,843.44	€	2,025.00	
1710 Cash and cash equivalents	€	20,956.38	€	8,371.38	€	20,966.00	€	10,043.24	
Total Current Assets	€	20,956.38	€	12,506.38	€	22,809.44	€	12,068.24	
Total Assets	€	20,956.38	€	12,506.38	€	22,809.44	€	12,068.24	
Liabilities and shareholder's equity									
Current liabilities:									
2490 Accrued liabilities	€	6,050.00	€	-	€	2,500.00	€	12,542.00	
Total current liabilities	€	6,050.00	€	-	€	2,500.00	€	12,542.00	
Shareholders' equity:									
Net Income	€	(5,403.06)	€	(7,803.06)	€	20,783.20	€	(12,068.52)	
2020 Retained Earnings	€	20,309.44	€	20,309.44	€	(473.76)	€	11,594.76	
Total shareholders' equity	€	14,906.38	€	12,506.38	€	20,309.44	€	(473.76)	
Total liabilities and equity	€	20,956.38	€	12,506.38	€	22,809.44	€	12,068.24	

COMMENTS:

- Assumes that all outstanding receivables are received
- Class Manager fee is accrued at year end and paid in early 2021 per agreement with her
- If Worlds proceeds, expenses will be incurred early in 2021
- Anticipate a loss (see income statement) in
 2020 and 2021 due to reduced revenue



		2019		2018		2017
Income						
ISAF Royalties		1,128.47		0.00		1,026.05
Class Affiliations		25,300.00		22,700.00		21,270.00
Sails Royalties		52,200.00		36,370.00		45,340.00
Bow Stickers		90		1,015.00		0.00
Ad Revenue						
Misc Income including donations						
Total Income		€ 78,718.47	€	60,085.00	€	67,636.05
Professional Fees - Measurer/Technical Advisor		1,000.00		2,300.00		3,025.22
Professional Fees - Championship Coordinator		1,000.00		3,000.00		2,000.00
Professional Fees - Class Management		30,000.00		30,000.00		30,000.00
Professional Fees - Expenses		1,893.00		4,952.70		11,851.03
Total Consultant/Personnel Costs		33,893.00		40,252.70		46,876.25
Bow Stickers and Sail Label Costs		737.00		550.00		-
ISAF Dues		225.89		229.52		240.44
Marketing and IT expenses		1,512.43		1,947.57		1,656.66
Office and administrative expenses		60.00		185.46		753.39
Website upgrade		842.40		13,632.00		•
Cost of Annual Meeting		1,138.96		892.00		1,688.76
Bank and Accounting Fees		1,364.93		302.58		703.37
Bad Debt Expense		820.00		-		4,450.00
Miscellaneous expenses		995.89		-		128.70
Total Expenses		7,697.50		17,739.13		9,621.32
Photos and Videos		12,774.03		13,805.06		17,654.57
Competition expenses		3,570.74		356.65		11,506.02
Total Competition expenses		16,344.77		14,161.71		29,160.59
Total Expenses	€	57,935.27	€	72,153.54	€	85,658.16
Net Earnings	€	20,783.20	€	(12,068.54)	€	(18,022.11)

COMMENTS:

- 2019 was an excellent year primarily due to a significant increase in the number of sails sold/sail royalties paid presumably in preparation for the Worlds which would have been in early May 2020
- **Expenses were kept at a reasonable** level compared to the two prior years



	Bud	get 2021	Proj	ected 2020	(Oct. 2020		2019
Income								
ISAF Royalties		-		20.58		20.58		1,128.47
Class Affiliations		20,000.00		17,900.00		8,400.00		25,300.00
Sails Royalties		10,000.00		14,900.00		8,900.00		52,200.00
Bow Stickers		-		10.00		10.00		90
Ad Revenue		1,000.00				-		
Total Income	€	31,000.00		€ 32,830.58		€ 17,330.58		€ 78,718.47
Professional Fees - Measurer/Technical Advisor		2.000.00		_		_		1.000.00
Professional Fees - Championship Coordinator		2.000.00				_		1.000.00
Professional Fees - Class Management		25,000.00		25,000.00		13,750.00		30.000.00
Professional Fees - Expenses		-		20,000.00		-		1,893.00
Total Consultant/Personnel Costs		29,000.00		25,000.00		13,750.00		33,893.00
Bow Stickers and Sail Label Costs		-		-		-		737.00
ISAF Dues		232.00		231.95		231.95		225.89
Marketing and IT expenses		1,200.00		1,092.29		1,092.29		1,512.43
Office and administrative expenses		250.00		(37.00)		(37.00)		60.00
Website upgrade		-		6,000.00		6,000.00		842.40
Cost of Annual Meeting		-		-		-		1,138.96
Bank and Accounting Fees		1,150.00		1,500.65		1,150.65		1,364.93
Bad Debt Expense		-		-		-		820.00
Miscellaneous expenses		500.00		500.00		-		995.89
Total Expenses		3,332.00		9,287.89		8,437.89		7,697.50
Photos and Videos		2,500.00		2,491.55		2,491.55		12,774.03
Competition expenses		4,000.00		454.20		454.20		3,570.74
Total Competition expenses		6,500.00		2,945.75		2,945.75		16,344.77
Total Expenses	€	38,832.00	€	37,233.64	€	25,133.64	€	57,935.27
Net Earnings	€	(7,832.00)	€	(4,403.06)	€	(7,803.06)	€	20,783.20
Start Cash	€	15,906.38	€	12,506.38				
End Cash	€	8,074.38	€	15,906.38	€	12,506.38		

COMMENTS:

- 2021 Budget shows a modest increase in members from 179 to 200
- 2021 Budget shows a modest number of sail royalties to be sold; please note that 60 sail labels were sold post COVID (the other 89 were sold early in 2020)
- Plan being developed to solicit ads/sponsors for the website to boost revenue
- Anticipate full measurer and coordinator fees presuming championships can be held
- Hope to pay Class Manager at normal rate if revenue exceeds expectations
- **Anticipate supporting European Championships and Worlds (budget** includes 1,200 to repair Worlds trophy)
- Shows modest cash remaining at end of 2021